

## IN THE SUPREME COURT OF THE STATE OF MONTANA

1982

SAVAGE PUBLIC SCHOOLS, RICHLAND CO.  
ELEMENTARY DISTRICT #7, and HIGH SCHOOL  
DISTRICT #2,

ULP-30-79

Petitioners and Respondents,

vs.

SAVAGE EDUCATION ASSOCIATION, AFFILIATED  
WITH MONTANA EDUCATION ASSOCIATION, and  
MONTANA BOARD OF PERSONNEL APPEALS,

Appellants and Respondents.

Appeal from: District Court of the Seventh Judicial District,  
In and for the County of Richland  
Honorable L. C. Gulbrandson, Judge presiding,

Counsel of Record:

For Appellants:

Hilley A Loring, Great Falls, Montana  
Emilie Loring argued, Great Falls, Montana  
James Gardner argued, Helena, Montana

For Respondents:

R. W. Heineman argued, Wibaux, Montana  
Gene Huntley, Baker, Montana

For Amicus Curiae:

Smith Law Firm, Helena, Montana  
Chadwick Smith argued, (Montana School Boards Assoc.)  
Helena, Montana

Submitted: May 14, 1982

Decided: July 6, 1982

Filed: JUL 6 - 1982

Thomas J. Kearney

Clerk

Mr. Chief Justice Frank I. Maswell delivered the Opinion of the Court.

The Savage Education Association (SEA) and the Board of Personnel Appeals (the Board) appeal from the decision of the Richland County District Court reversing the Board's order. The Board had found that the School District had committed an unfair labor practice in violation of section 19-31-401(5), MCA, by its refusal to submit a grievance to arbitration. The Board specifically stated that the School District enjoyed unfettered discretion in hiring decisions, but their failure to arbitrate the procedural conditions for nonrenewal of a nontenured teacher violated the collective bargaining agreement between the parties. In reversing the Board's order, the Richland County District Court went far beyond the narrow ruling of the MPA and held that all matters relating to hiring and nonrenewal of nontenured teachers were statutorily and contractually reserved to the sole discretion of the school district.

On appeal, the SEA and Board contend that the District Court abused its discretion by deciding issues not ruled upon by the administrative agency. We find that the District Court exceeded the proper scope of judicial review and reverse its judgment, reinstating the Board's final order. We hold that the refusal of the school district to arbitrate whether the procedural steps for nonrenewal were followed was a breach of the collective bargaining agreement and constituted an unfair labor practice. Because the question is not properly before us, we do not address the other issue raised by appellants: Whether a school district may agree to arbitrate the substantive basis of nonrenewal of a nontenured teacher.

As the exclusive representative for the teachers, the SEA entered into a collective bargaining agreement with the school district. Art. XVII of the agreement provides for a grievance procedure with final and binding arbitration as the final step. Art. XIII, § 2 of the agreement guaranteed certain procedural rights to nontenured teachers:

"Section 2: Notice of Termination (Nontenure): Every nontenure teacher being terminated shall be entitled to the following:

"1. The teacher shall be notified in writing before the fifteenth (15) day of April.

"2. Within ten (10) days after receipt of such notice the teacher may request, in writing, a written statement declaring clearly and explicitly the specific reason(s), for the termination of his or her services. The school district will supply such statement within ten (10) days after the request.

"3. The teacher may, within ten (10) days after receipt of the statement of reasons, appeal the termination through the grievance procedure."

On March 29, 1979, the school district notified two nontenured teachers that their contracts would not be renewed for the following year. The teachers filed a timely grievance alleging violation of certain articles in the collective bargaining agreement. The matter went through the initial steps of the grievance procedure without satisfactory resolution. The SEA demanded arbitration, but the school board refused, and the matter was submitted to the Board.

The hearing examiner found that the parties had, under the collective bargaining agreement, agreed to allow a nontenured teacher to submit the matter of nonrenewal to arbitration, and had, therefore, refused to bargain in good faith by refusing to submit the issue of teacher nonrenewal to arbitration. The school district appealed the hearing examiner's findings and conclusions to the Board.

On appeal, the Board found that the issue for arbitration was much narrower and concerned only whether the procedure

agreed to by the parties was properly used in termination of the teachers. The Board very specifically stated:

" . . . An arbitrator, therefore, merely has to determine whether or not the procedure agreed to by the parties was properly used in the termination of the nontenured teacher. The basis of the dismissal is not a subject of review by the arbitrator. That is, if the teacher was properly evaluated and the basis for the dismissal was discussed with the teacher, then the termination will be upheld. The basis of the termination could be for a good reason or a bad reason, so long as it was discussed with the teacher. As far as this Board can see, the school district has retained unfettered control over the reasons for dismissal of a nontenured teacher is just, this Board will reserve for a different hearing where that issue is presented to it."

The District Court did not address the very narrow interpretation of the Board. Rather, it adopted the arguments of the school district and held that the school district has the sole discretion not to renew the contracts of the two nontenured teachers; that the nonrenewal of their contracts was not a grievance under the collective bargaining agreement; and that the school district was without authority to bargain with the SEA regarding matters of inherent managerial prerogatives, including hiring and retention of employees.

Appellants, SEA and the Board, take exception to all of the District Court's findings and contend that the District Court did not decide the issue that was before it. The SEA and the Board claim that the District Court was limited in its review of the Board's order which required that the only issue to go to arbitration was whether the termination procedures of the bargaining agreement were followed. The District Court went on to decide the broader issue of whether the school district has to arbitrate the substantive basis of nontenured teacher nonrenewal.

The judgment of the District Court is very broad and does not address the specific ruling of the Board. Judicial

review of the Board is governed by section 39-31-409, MCA, and section 2-4-701, et seq., of the Montana Administrative and Procedure Act. A review of the Board's order, in conjunction with the judgment of the District Court clearly shows that the District Court exceeded the proper scope of judicial review. The Board recognized that the issue as to whether nonrenewal was for just cause was not before it. It was unnecessary for the District Court to address the issue.

The school district argues that it was the Board who failed to address the issue stipulated to it by the parties. The stipulated issue was: "whether the refusal of the school district to submit the matter of nonrenewal of a nontenured teacher to binding arbitration is a refusal to bargain in good faith . . . ." The Board clearly considered this issue and narrowed it to fit the situation.

The procedures outlined in Art. XIII, § 2 of the Collective Bargaining Agreement merely grant nontenured teachers the right to notice and an explanation for their nonrenewal. These same procedures are already provided for by statute. See section 20-4-206, MCA. The provision of the collective bargaining agreement at issue here merely incorporates these statutory requirements and allows the nontenured teacher access to the grievance procedure for alleged noncompliance by the school district. This does not affect any of the statutorily or contractually reserved management rights of the school district. Such procedural steps for nonrenewal are clearly "conditions of employment" and are subject to collective bargaining. As we stated in *Wibaux Ed. Ass'n. v. Wibaux Cty. High School* (1978), 175 Mont. 331, 573 P.2d 1162:

"It is clear that arbitration [under the collective bargaining agreement] would be available on a limited basis if the 'grievance' was that the school officials or School Board failed to comply with either the evaluation or hearing procedures outlined in [the agreement]." 573 P.2d at 1164.

The refusal of the school district to submit this matter to arbitration violated Art. XIII, § 2 of the Collective Bargaining Agreement. This was a failure to bargain in good faith and constitutes an unfair labor practice as defined in section 39-11-401(5), MCA. See City of Livingston v. Montana Council No. 9, etc. (1977), 174 Mont. 421, 571 P.2d 174.

By deciding issues not properly before it, the District Court exceeded the proper scope of judicial review. Accordingly, we reverse the judgment of the District Court and reinstate the Board's final order.

Frank L. Haswell  
Chief Justice

We Concur:

Eric D. Daly

John Conway Harrison

Mark M. Johnson

John L. Shuck

William R. Schan  
Justices

Mr. Justice Daniel J. Shea concurring:

I join in the majority opinion but also add that perhaps the trial court would not have been so broad in its rulings, that is, deciding issues not before it, if it had not adopted word for word the proposed findings and conclusions of the prevailing parties. A casual study of the respondents' proposed findings and conclusions would have demonstrated that they exceeded by far the issues which the trial court was called on to decide.

*Daniel J. Shea*  
Justice

STATE OF MONTANA  
BEFORE THE BOARD OF PERSONNEL APPEALS

IN THE MATTER OF UNFAIR LABOR PRACTICE NO. 30-79:

SAVAGE EDUCATION ASSOCIATION,  
AFFILIATED WITH MONTANA EDUCATION  
ASSOCIATION,

Complainant,

- vs -

SAVAGE PUBLIC SCHOOLS, RICHLAND  
COUNTY ELEMENTARY DISTRICT #7  
AND HIGH SCHOOL DISTRICT #2,

Defendant.

FINAL ORDER

\* \* \* \* \*

Exceptions were filed to the Hearing Examiner's Findings of Fact, Conclusions of Law and Recommended Order by Defendant Savage Public Schools. Defendant argues that the Recommended Order requiring Defendant to submit to arbitration the termination of two non-tenured teachers is in direct violation of the "sole discretion" of the school board under Section 20-3-324, MCA, to dismiss or employ a teacher, and the "inherent managerial prerogative" of management to rehire a non-tenure teacher as provided for in Section 19-31-303 MCA. The Montana School Boards Association submitted an amicus curiae brief in support of Defendant.

DECISION

This Board, on review of the record of the proceedings, does not find the issues as above stated by the Defendant, to be the issue of this proceeding. Article XVII of the contract in question is a grievance procedure which culminates in final and binding arbitration. Article XIII is the article which states how the school district shall terminate teacher contracts. Section 1 provides for proper evaluation in conformance with Article XII of the agreement. Section 1 of Article XIII also provides that a reason which "could possibly be cited as a



1 reason for termination of a teacher's services" be discussed  
2 with the teacher. Section 2 of Article XIII merely writes  
3 Section 20-4-206 MCA into the contract. An arbitrator, therefore,  
4 merely has to determine whether or not the procedure agreed to by  
5 the parties was properly used in the termination of the non-  
6 tenured teacher. The basis of the dismissal is not a subject of  
7 review by the arbitrator. That is, if the teacher was properly  
8 evaluated and the basis for the dismissal was discussed with the  
9 teacher, then the termination will be upheld. The basis of the  
10 termination could be for a good reason or a bad reason, so long  
11 as it was discussed with the teacher. As far as this Board can  
12 see, the school district has retained unfettered control over  
13 the reasons for dismissal of a non-tenured teacher.

14 Whether or not an arbitrator can decide the issue of  
15 whether or not the dismissal of a non-tenured teacher is just,  
16 this Board will reserve for a different hearing where that issue  
17 is presented to it.

18 IT IS THEREFORE ORDERED:

- 19 1. The exceptions to the hearing examiner's Findings of  
20 Fact, Conclusions of Law and Recommended Order are denied.  
21 2. The Findings of Fact, Conclusions of Law, and Recommended  
22 Order of the hearing examiner is adopted as the Final Order of  
23 this Board.

24 DATED this 12 day of September, 1988.

25 BOARD OF PERSONNEL APPEALS

26  
27 By Brent Cronley  
28 Brent Cronley  
29 Chairman  
30  
31  
32

IN THE MATTER OF UNFAIR LABOR PRACTICE #30-79:

SAVAGE EDUCATION ASSOCIATION,  
AFFILIATED WITH MONTANA EDUCATION  
ASSOCIATION,

Complainant,

-VS-

SAVAGE PUBLIC SCHOOLS, HIGHLAND  
COUNTY ELEMENTARY DISTRICT #7  
AND HIGH SCHOOL DISTRICT #2,

Defendant.

FINDINGS OF FACT,  
CONCLUSIONS OF LAW,  
AND  
RECOMMENDED ORDER

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On July 20, 1979, Complainant, in above captioned matter, filed an unfair labor practice charge with the Board of Personnel Appeals charging the Defendant with refusal to bargain in good faith, in violation of Section 39-31-401(5) MCA.

Defendant, on August 8, 1979, filed an ANSWER TO COMPLAINT with this Board and moved for dismissal of the unfair labor practice charge.

By NOTICE OF HEARING dated October 16, 1979, this Board denied Defendant's motion for dismissal and set date for formal hearing.

During the pre-hearing conference held in this matter on October 31, 1979, in the Courtroom, Dawson County Courthouse, Glendive, Montana, the Parties stipulated to waive the formal hearing and to submit the matter in briefs. The last brief submitted was received January 21, 1980.

The issue in this matter, as stipulated to by the parties, is as follows: Is the refusal of the School District, the Defendant, to submit the matter of the non-renewal of a nontenured teacher to binding arbitration an unfair labor practice in violation of Section 39-31-401(5) MCA?

After a thorough review of the record, including the briefs submitted by the Parties, I make the following:

1. The Savage Education Association affiliated with the Montana Education Association, Complainant, is recognized by Savage Public Schools, Richland County Elementary District #7 and High School District #2, Defendant, as the exclusive representative for teachers employed by the districts.
2. A collective bargaining agreement existed between the Complainant and the Defendant from January 20, 1978, through June 30, 1979. An existing collective bargaining agreement became effective March 26, 1979, and shall remain effective through July 1, 1981.
3. The two collective bargaining agreements (cited above) are identical in the following relevant portions:

A.

#### ARTICLE IV

##### SCHOOL DISTRICT RIGHTS

Section 1:

Inherent Managerial Rights: The exclusive representative recognizes that the school district is not required to and is not permitted to meet and negotiate on matters of inherent managerial prerogatives, which include but are not limited to the following: directing employees, hiring, promoting, transferring, assigning and retaining employees, relieving employees from duties because of lack of work or funds or under conditions where continuation of such work be inefficient and nonproductive, maintaining the efficiency of government operations, determining the methods, means, job classifications, and personnel by which government operations are to be conducted, taking whatever actions may be necessary to carry out the missions of the school district in situations of emergency, and establishing the methods and processes by which work is performed. The exclusive representative further agrees that all management rights as defined by the law are reserved to the school district.

B.

#### ARTICLE XIII

##### EMPLOYMENT STATUS OF TEACHERS

Section 2:

Notice of Termination (Nontenure): Every nontenure teacher being terminated shall be entitled to the following:

1. The teacher shall be notified in writing before the fifteenth (15) day of April.

within ten (10) days after receipt of such notice the teacher may request in writing, a written statement declaring clearly and explicitly the specific reason, (s) for the termination of his or her service. The school district will supply such statement within ten (10) days after the request.

3. The teacher may, within ten (10) days after receipt of the statement of reasons, appeal the termination through the grievance procedure.

C.

## ARTICLE XVII

### GRIEVANCE PROCEDURE

Section 1: Grievance Definition: A "grievance" shall mean an allegation by a teacher, a group of teachers, or the exclusive representative resulting in a dispute or disagreement between the teacher and the school district as to the interpretation or application of terms and conditions contained in this Agreement.

Section 2: Representative: The teacher, a group of teachers, or the exclusive representative, administrator, or school district may be represented during any step of the procedure by any person or agent designated by such party to sit in his behalf.

Section 3: Individual Rights: Nothing contained herein shall be construed as limiting the right of any teacher having a complaint to discuss the matter with the appropriate supervisor and to have the problem adjusted without the intervention of the Association. Exhaustion of the informal complaint procedure is not a requisite to invoking the formal grievance procedure.

Section 4: Definitions and Interpretations:  
Subd. 1. Extension: Time limits specified in this Agreement may be extended by mutual agreement.  
Subd. 2. Days: Days shall mean teacher work days except as otherwise indicated in this Article.  
Subd. 3. Computation of Time: In computing any period of time prescribed or allowed by procedures herein, the date of the act, event, or default for which the designated period of time begins to run shall not be included. The last day of the period so computed shall be counted unless it is a Saturday, a Sunday, or a legal holiday, in the event the period runs until the end of the next day which is not a Saturday, a Sunday, or legal holiday.  
Subd. 4 Filing and Postmark: The filing or service of any notice or document herein shall be timely if it is personally served or if it bears a certificate postmark of the

Section 5:

Time Limitation and Waiver: Grievance shall not be valid for consideration unless the grievance is submitted in writing to the school district's designee, setting forth the facts and the specific provision of the Agreement allegedly violated and the particular relief sought within ten (10) days after the date of the first event or knowledge of the act giving rise to the grievance occurred. Failure to file any grievance within such period shall be deemed a waiver thereof. Failure to appeal a grievance from one level to another within the time periods hereafter provided shall constitute a waiver of the grievance. An effort shall first be made to adjust an alleged grievance informally between the teacher and the school district's designee.

Section 6:

Adjustment of Grievance: The school district and the teacher shall attempt to adjust all grievances which may arise during the course of employment of any teacher within the school district in the following manner:

Subd. 1. Level I: If the grievance is not resolved through informal discussions, the school district designee shall give a written decision on the grievance to the parties involved with ten (10) days after receipt of the written grievance.

Subd. 2. Level II: In the event the grievance is not resolved in Level I, the decision rendered may be appealed to the Superintendent of Schools, or his designee, provided such appeal is made in writing within five (5) days after receipt of the decision in Level I. If a grievance is properly appealed to the Superintendent, the Superintendent or his designee shall set a time to meet regarding the grievance within ten (10) days after receipt of the appeal. Within five (5) days after the meeting, the Superintendent or his designee shall issue a decision in writing to the parties involved.

Subd. 3. Level III: If the grievance has not been resolved at Level II, the grievance may be presented to the Board of Trustees for consideration. The Board of Trustees reserves the right to review or not to review the grievance but must make that decision with fifteen (15) days after receipt of the written appeal. In the event the Board of Trustees chooses to review the grievance, the Board or a committee or representative(s) thereof shall within fifteen (15) days, meet to hear the grievance. After this meeting, the Board shall have a maximum of fifteen (15) days in which to decide the grievance in writing.

Subd. 4. Denial of Grievance: Failure by the school district to issue a decision within the time periods provided herein shall consti-

2      tute a denial of the grievance, and the  
3      teacher may appeal it to the next level.  
4      This shall not negate the obligation of  
5      the school district to respond in writing  
6      at each level of this procedure.  
7      Subd. 5 Step Waiver: Provided both par-  
8      ties agree in writing, any level of this  
9      grievance procedure may be by-passed and  
10     processed at a higher level.

11                    Section 7: Arbitration:

12      Subd. 1. Procedure: In the event that the  
13      parties are unable to resolve a grievance,  
14      it may be submitted to arbitration as de-  
15      fined herein, provided a notice of appeal  
16      is filed in the office of the Superin-  
17      tendent within ten (10) days of the receipt  
18      of the decision of the school district in  
19      Level III.

20      Subd. 2. Selection of Arbitrator: Upon  
21      submission of a grievance to arbitration  
22      under the terms of this procedure, the  
23      parties shall, within five (5) days after  
24      the request to arbitrate, attempt to agree  
25      upon the selection of an arbitrator. If  
26      no agreement on an arbitrator is reached  
27      after five (5) days, either party may  
28      request the Montana Board of Personnel  
29      Appeals to submit, within ten (10) days to  
30      both parties, a list of five (5) names.  
31      Within five (5) days of receipt of the  
32      list, the parties shall select an arbitrator  
33      by striking two (2) names from the list of  
34      alternate order, and the name so remaining  
35      shall be the arbitrator. Failure to request  
36      an arbitration list from the Montana Board  
37      of Personnel Appeals within the time periods  
38      provided herein shall constitute a waiver of  
39      the grievance.

40      Subd. 3. Hearing: The grievance shall be  
41      heard by a single arbitrator and the parties  
42      shall have the right to a hearing at which  
43      time both parties will have the opportunity  
44      to submit evidence, offer testimony, present  
45      witnesses and subpoena them and make oral or  
46      written arguments relating to the issues  
47      before the arbitrator.

48      Subd. 4. Decision: The decision by the  
49      arbitrator shall be rendered within thirty  
50      (30) days after the close of the hearing.  
51      Decisions by the arbitrator in cases properly  
52      before him shall be final and binding upon  
53      the parties. [SIC]

54      Subd. 5. Expenses: Each party shall bear its  
55      own costs of arbitration except that the fees  
56      and charges of the arbitrator shall be shared  
57      equally by the parties. However, the party  
58      ordering a copy of the transcript shall pay  
59      for such copy.

60      Subd. 6. Jurisdiction: The arbitrator shall  
61      have jurisdiction over disputes or disagree-  
62      ments relating to grievances properly before  
63      the arbitrator pursuant to the terms of this  
64      procedure. The jurisdiction of the arbitrator

shall not extend to proposed changes in terms and conditions of employment as defined herein and contained in this written agreement; nor shall an arbitrator have jurisdiction over any grievance which has not been submitted to arbitration in compliance with terms of the grievance and arbitration procedure as outlined herein; nor shall the jurisdiction of the arbitrator extend to matters of inherent managerial policy as defined in Article IV of this Agreement. In considering any issue in dispute, in its order, the arbitrator shall give due consideration to the statutory rights and obligations of the school district to efficiently manage and conduct its operation rights in the operation of the school district.

Subd. 7: No Reprisals: No reprisals of any kind will be taken by the Board or the school administration against any person because of participation in this grievance procedure.

4. Dorothy Tone and Connie Unden were employed by the Defendant, both were untenured teachers and both were covered by the collective bargaining agreements (agreements described in Findings of Fact #2).
5. Both Ms. Tone and Ms. Unden were given notice of the non-renewal of their teaching contracts by the Defendant. Both Ms. Tone and Ms. Unden implemented procedures outlined in Findings of Fact #3-B and #3-C.
6. The non-renewal of both Ms. Tone and Ms. Unden, also captioned "grievances", were correctly processed through all steps of the Grievance Procedure (see Findings of Fact #3-C) preceding arbitration.
7. The Defendant refused to submit the matter of non-renewal or, "grievances" of Ms. Tone and Ms. Unden to arbitration.

#### DISCUSSION

The ultimate question in this matter, as aforementioned, is: Whether the refusal of the School District to submit the matter of nonrenewal of nontenured teachers to binding arbitration is a refusal to bargain in good faith in violation of Section 39-31-401(5) MCA? For purposes of discussion in this particular case, the ultimate question can be divided into four parts:

1. What are the statutory rights, powers and duties of the Trustees of School Districts to hire, dismiss or nonrenew nontenured teachers?

2. Did the School District agree to arbitrate the non-renewal of nontenured teachers?

3. If such an agreement was made to arbitrate the non-renewal of nontenured teachers, did the School District have authority to make such an agreement?

4. Did the negotiated collective bargaining agreement change any of the rights, duties or powers delegated to the School District?

In addition to the statutory rights reserved for public employers as defined in the Collective Bargaining Act for Public Employees;

39-31-303. Management rights of public employers. Public employees and their representatives shall recognize the prerogatives of public employers to operate and manage their affairs in such areas as, but not limited to:

- (1) direct employees;
- (2) hire, promote, transfer, assign, and retain employees;
- (3) relieve employees from duties because of lack of work or funds or under conditions where continuation of such work be inefficient and nonproductive;
- (4) maintain the efficiency of government operations;
- (5) determine the methods, means, job classifications, and personnel by which government operations are to be conducted;
- (6) take whatever actions may be necessary to carry out the missions of the agency in situations of emergency;
- (7) establish the methods and processes by which work is performed.

The Defendant cited several other statutes to document the rights, powers and duties it possesses:

20-3-324. Powers and duties. As prescribed elsewhere in this title, the trustees of each district shall have the power and it shall be their duty to perform the following duties or acts:

- (1) employ or dismiss a teacher, principal, or other assistant upon the recommendation of the district superintendent, the county high school principal, or other principal as the board may deem necessary, accepting or rejecting such recommendation as the trustees shall in their sole discretion determine, in accordance with the provisions of the school personnel part of this title;

39-31-304. Negotiable items for school districts. Nothing in this chapter shall require or allow boards of



2 any matter other than matters specified in 39-31-305(2).

3 39-31-305. Duty to bargain collectively -- good faith.  
4 (1) The public employer and the exclusive representative,  
5 through appropriate officials or their representatives,  
6 shall have the authority and the duty to bargain collectively.  
7 This duty extends to the obligation to bargain collectively  
8 in good faith as set forth in subsection (2) of this  
9 section.

10 (2) For the purpose of this chapter, to bargain collectively  
11 is the performance of the mutual obligation of the  
12 public employer or his designated representatives and the  
13 representatives of the exclusive representative to meet at  
14 reasonable times and negotiate in good faith with respect to  
15 wages, hours, fringe benefits, and other conditions of  
16 employment or the negotiation of an agreement or any question  
17 arising thereunder and the execution of a written  
18 contract incorporating any agreement reached. Such obligation  
19 does not compel either party to agree to a proposal or  
20 require the making of a concession.

21 20-4-201. Employment of teachers and specialists by  
22 contract. (1) The trustees of any district shall have the  
23 authority to employ any person as a teacher or specialist,  
24 but only a person who holds a valid Montana teacher or specialist  
25 certificate or for whom an emergency authorization  
26 of employment has been issued that qualifies such person to  
27 perform the duties prescribed by the trustees for the position  
28 of employment. Each teacher or specialist shall be  
29 employed under written contract, and each contract of employment  
30 shall be authorized by a proper resolution of the trustees  
31 and shall be executed in duplicate by the chairman of  
32 the trustees and the clerk of the district in the name of  
the district and by the teacher or specialist.

20 20-4-203. Teacher tenure. Whenever a teacher has been  
21 elected by the offer and acceptance of a contract for the  
22 fourth consecutive year of employment by a district in a  
23 position requiring teacher certification except as a district  
24 superintendent or specialist, the teacher shall be deemed to  
25 be reelected from year to year thereafter as a tenure teacher  
26 at the same salary and in the same or a comparable position  
27 of employment as that provided by the last executed contract  
28 with such teacher, unless:

29 (1) the trustees resolve by majority vote of  
30 their membership to terminate the services of  
31 the teacher in accordance with the provisions  
32 of 20-4-204;

27 20-4-206. Notification of nontenure teacher reelection  
28 -- acceptance -- termination and statement of reason.  
29 (1) The trustees shall provide written notice by April 15  
30 to all nontenure teachers who have been reelected. Any  
31 nontenure teacher who does not receive notice of reelection  
32 or termination shall be automatically reelected for the  
ensuing school fiscal year.  
(2) Any nontenure teacher who receives notification of his  
reelection for the ensuing school fiscal year shall provide  
the trustees with his written acceptance of the conditions  
of such reelection within 20 days after the receipt of the  
notice of reelection. Failure to so notify the trustees  
within 20 days may be considered nonacceptance of the ten-  
dered position.

2 (3) When the trustees notify a nontenured teacher of termina-  
3 tion, the teacher may within 10 days after receipt of such  
4 notice make written request of the trustees for a statement  
5 in writing of the reasons for termination of employment.  
6 Within 20 days after receipt of the request, the trustees  
7 shall furnish such statement to the teacher.  
8 (4) The provisions of this section shall not apply to cases  
9 in which a nontenured teacher is terminated when the financial  
10 condition of the school district requires a reduction in the  
11 number of teachers employed and the reason for the termination  
12 is to reduce the number of teachers employed.

13 Defendant argues these above cited rights, powers and duties are  
14 preserved under terms of the negotiated collective bargaining  
15 agreement. Article VI - SCHOOL DISTRICT RIGHTS, Section 1 -  
16 Inherent Managerial Rights is cited (see Findings of Fact 3-A):

17 . . . inherent management prerogatives, which include, but  
18 are not limited to the following: directing employees,  
19 hiring, promoting, transferring, assigning and retaining  
20 employees, . . .

21 Article XVII - GRIEVANCE PROCEDURE, Section 7 - Arbitration,  
22 Subsection 6 - Jurisdiction, (see Findings of Fact #3-C) is also  
23 cited:

24 . . . nor shall the jurisdiction of the arbitrator extend to  
25 matters of inherent managerial policy as defined in Article  
26 IV of this agreement.

27 Defendant argues that because of the above cited statutes and  
28 portions of the negotiated collective bargaining agreement, the  
29 powers, rights and duties it possesses relating to the retention  
30 or nonrenewal of nontenured teachers cannot be delegated to an  
31 arbitrator. Defendant maintains it has "sole discretion" to  
32 employ or dismiss a teacher. The issue is not, however, a chal-  
33 lenge to the Defendant's powers, rights or duties. The issue  
34 concerns the exercise of said powers, rights and duties relating  
35 to the renewal or dismissal of nontenured teachers.

36 The facts of School District v. Teachers' Association, 89  
37 LRM 2078 (Mich. Sup. Crt., 1975) are nearly identical if not  
38 identical to the facts of the instant matter. In School Dis-  
39 trict v. Teachers' a probationary or nontenured teacher who was  
40 given notice of nonrenewal filed a grievance based upon a "just  
41 cause" provision in accordance with the grievance procedure  
42 contained in the collective bargaining agreement. The grievance

procedures contained final and binding arbitration. In addition  
to the statutory rights of the school district, Article II -  
Board Rights, of the collective bargaining agreement stated:  
To hire all employees . . . to determine . . . the condi-  
tions for their continued employment or their dismissal . . .

And, as in instant matter, the jurisdiction of an arbitrator  
could not usurp the rights of the school district. The school  
district argued that the teacher's "claim [grievance] is nonarbi-  
tratable under [the grievance procedure] where the board reserved  
to itself without limitation all powers, rights and authority  
conferred upon and vested in it by the laws of this state, includ-  
ing the right to 'hire all employees' and to determine 'the  
conditions for their continued employment or their dismissal or  
demotion', the exercise of which powers, rights and authorities  
'shall be limited only by the specific and express terms hereof'  
in conformance with the Constitution and laws of this state and  
the United States." The school district further contended that  
the teacher's claim "on its face" was not governed by the collec-  
tive bargaining agreement but governed by the Teachers' Tenure  
Act. The aggrieved teacher and her representative contended that  
"on its face" the grievance was "governed by the contract." The  
Michigan Supreme Court cited a portion of the Steelworkers Trilogy;  
United Steel workers of America v. American Manufacturing Co.,  
363 U.S. 564, 568, 80 S.Ct. 1363, 4 L. Ed.2d 1403, 46 LRMW 2414  
(1960) in addressing the question whether a dispute is arbitrati-  
ble. While such question is for a court, the judicial inquiry  
"is confined to ascertaining whether the party seeking arbitration  
is making a claim which on its face is governed by the contract.  
Whether the moving party is right or wrong is a question of con-  
tract interpretation for the arbitrator." (Emphasis added).  
The Michigan Supreme Court concluded that, because of the just  
provision, the teacher's claim was based upon the collective bar-  
gaining agreement. It is clear, in the instant matter, the

2 ment because of Article XIII, Section 2 (see Findings of Fact #3-B).  
3 The Michigan Supreme Court also adopted a rule promulgated by the  
4 United States Supreme Court which puts the burden on the party who  
5 would exclude a matter from a general arbitration clause to do so  
6 expressly and explicitly. I also adopt such rule. The Defendant  
7 in this matter did not show the matter of nonrenewal of nontenured  
8 teachers was expressly excluded from arbitration. Conversely, the  
9 matter is expressly included (see Findings of Fact #3-B).

10 The second question - Did the School District agree to  
11 arbitrate the nonrenewal of nontenured teachers? - must now be  
12 answered to apply the logic and principals of the foregoing  
13 discussion. The language from the collective bargaining agree-  
14 ment, Article XIII, Section 2, part 3 (see Finding of Fact # 3-B):

15 The teacher may, within ten (10) days after receipt of  
16 the statement of reasons, appeal the termination through  
the grievance procedure.

17 could not be more clear. The intent of the Parties to the col-  
18 lective bargaining agreement surely must be to allow a nontenured  
19 teacher to submit the matter of nonrenewal to arbitration. In  
20 comparing Article XII, Section 2 (Findings of Fact #3-B) to  
21 Section 20-4-206 MCA (see above), both of which relate to the  
22 notification of nontenure teacher nonrenewal, one can readily  
23 analyze that the collective bargaining agreement language is an  
24 extension of the procedure outlined in the statute. In Milberry  
25 v. Board of Education, 354 A.2d 559, 92 LRRM 2455 (1976), the  
26 Supreme Court of Pennsylvania addressed such a situation. The  
27 Court found that, "Thus the effect of the arbitration provision  
28 is to interject, in a case where a grievance is asserted, an  
29 additional step . . .", and concluded, "all the parties have done  
30 is to afford the teacher a further procedural protection."

31 The third question is whether the School District had au-  
32 thority to agree to arbitrate the nonrenewal of a nontenured  
teacher. This question was addressed by the Vermont Supreme

2 Court in Danville Board of School Directors v. Fairfield, Danville  
3 Teachers Association, 315 A2d 473, 85 LRRM 2939 (1974). In  
4 Danville the school board argued that because of Vermont's school  
5 statutes which give school boards the sole power to hire and dis-  
6 miss teachers, the question of the nonrenewal of a nontenured  
7 teacher cannot be delegated to an arbitrator. The Danville con-  
8 tract provided: "Nonrenewal of a teacher's contract may at the  
9 teacher's option be submitted to the grievance procedures as set  
10 forth in this agreement." The Court in Danville cited Board of  
11 Education of Union Free School District No. 3 of the Town of  
12 Huntington v. Associated Teachers of Huntington, Inc., 30 N.Y.2d  
122, 282 N.E.2d 109, 114, 79 LRRM 2881, 2885:

13 It is hardly necessary to say that, if the Board asserts  
14 a lack of power to agree to any particular term or condi-  
15 tion of employment, it has the burden of demonstrating  
16 the existence of a specific statutory provision which  
17 circumscribes the exercise of such power.

18 Under the non-repealed Professional Negotiations Act for Teachers  
19 which was in effect at time of Wilboux Education Association vs.  
20 Wilboux County High School, 1978, 573 P.2d 1162, school boards  
21 were expressly prohibited from negotiating on "selection of  
22 teachers." However, in the instant case negotiable items for  
23 school boards are limited only to wages, hours, fringe benefits,  
24 and conditions of employment (see Section 39-31-304 MCA and  
25 Section 39-31-305 (2) MCA - above). Discharge or nonrenewal has  
26 long been recognized as a mandatory subject of bargaining under  
27 the topic of "conditions of employment. The text published by  
28 the American Bar Association and the Bureau of National Affairs  
29 (BNA) states on page 133 of the 1977 Cumulative Supplement under  
30 subtitle "Obvious Examples":

31 The Board and the courts continue to hold that the layoff  
32 or termination of bargaining unit personnel is a mandatory  
subject of bargaining. \* \* \* See e.g., Harter Slack Corp.,  
230 NLRB No. 136, 95 LRRM 1369 (1977); W.R. Grace & Co.,  
230 NLRB No. 76 95 LRRM 1459 (1977); and Caravelle Boat  
Co., 227 NLRB No. 162, 95 LRRM 1003 (1977).

In this matter the Defendant did not show a specific statu-

2 arbitration provision relating to the nonrenewal of nontenured  
3 teachers. In using the reasoning of the Danville case, I find  
4 the Defendant is not without authority to negotiate and agree to  
5 such an arbitration provision. In fact, since "dismissal" or  
6 "nonrenewal" are considered a mandatory subject of bargaining  
7 under the topic of "conditions of employment", the Defendant had  
8 specific authority to negotiate such an arbitration clause pur-  
9 suant to Section 39-31-304 MCA and Section 39-31-305(2) MCA.

10 The fourth and last question to explore before the ultimate  
11 question is: Did the negotiated collective bargaining agreement  
12 change any of the rights, duties or powers delegated to the  
13 School District? In Milberry, supra., the Court reasoned that the  
14 arbitration provision, relating to the dismissal or nonrenewal of  
15 nontenured teachers, was an additional step into the procedure -  
16 a further scrutiny. The Court said, "The authority of the school  
17 board to make the ultimate decision whether or not to suspend or  
18 discharge a teacher is not abridged." The arbitration provision  
19 "neither modifies nor creates an alternative to [the Codes]  
20 dismissal procedure . . ." The Defendant's duties, powers and  
21 rights have been left intact; "all the parties have done is to  
22 afford the teacher a further procedural protection", (Milberry  
23 supra). I agree with that reasoning. In this matter the Defen-  
24 dant has retained the "sole discretion" to employ or dismiss  
25 teachers. The arbitration provision provides a review process to  
26 ensure that teacher dismissals are not arbitrary or capricious.

27 The Defendant has admitted it refused to submit the matter  
28 of the nonrenewal of the nontenured teachers (Tone and Unden) to  
29 arbitration (see Findings of Fact #7). The collective bargaining  
30 agreement clearly states that such matters are subject to the  
31 grievance procedure and that procedure provides for arbitration  
32 (see Findings of Fact #3-B and #3-C and DISCUSSION). The Defend-  
ant had authority to negotiate such an arbitration provision and

2 DISCUSSION). The City of Livingston et al., vs. Montana Council  
3 No. 9, American Federation of State, County and Municipal Employ-  
4 ees, et al., \_\_\_\_\_ Mont. \_\_\_\_\_, 571, P 2d 374 (1977), the Supreme  
5 Court found that, "Under Montana's Collective Bargaining Act for  
6 Public Employees or failure to hold a grievance hearing as pro-  
7 vided in the contract is an unfair labor practice for failure to  
8 bargain in good faith." The facts and issue of City of Livingston  
9 are so very similar to this matter that I shall summarize this  
10 discussion with a quote from City of Livingston:

11 The issue presented on appeal is whether the city's  
12 failure to provide Dyer a dismissal hearing constituted an  
unfair labor practice.

13 By failing to grant Dyer a grievance hearing; the city  
14 breached its collective bargaining agreement, and thereby  
committed an unfair labor practice in violation of section  
59-1605(1)(a), R.C.M. 1947. That section provides in part:

15 "It is an unfair labor practice for a public employer  
to:

16 "(a) interfere with, restrain, or coerce employees  
in the exercise of the rights guaranteed in section  
17 59-1603 of this act;"

Section 59-1603(1) provides:

18 "Public employees shall have \* \* \* the right  
\* \* \* to bargain collectively \* \* \*."

19 The phrase "to bargain collectively" is defined in  
section 59-1605(3) as:

20 "\* \* \* the performance of the mutual obligation of  
the public employer \* \* \* and the representatives  
21 of the exclusive representative to \* \* \* negotiate  
in good faith with respect to \* \* \* conditions of  
22 employment, or the negotiation of an agreement, or  
any question arising thereunder. \* \* \*" (Emphasis  
23 added.)

24 Thus, by statute, the duty to bargain "in good  
faith" continues during the entire course of the  
contract.

25 The Supreme Court has held that "Collective bar-  
gaining is a continuing process. Among other things it  
26 involves \* \* \* protection of employee rights already  
secured by contract." Conley v. Gibson, 355 U.S. 41, 2 L.  
27 Ed 2d 80, 85, 78 S. Ct. 99 (1957). The processing of  
grievances in grievance hearings is collective bargaining.  
28 Timkin Roller Bearing Co. v. National Labor Rel. Bd., 161  
F.2d 949, 954 (6th Cir. 1947). In Ostrowsky v. United  
29 Steelworkers of America, 171 F.Supp. 782, 790 (D. Md.  
1959), aff'd., 273 F.2d 614 (4th Cir. 1960), cert. den.,  
30 363 U.S. 849, 4 L. Ed 2d 1732, 80 S.Ct. 1620, (1950), the  
court stated: "\* \* \* the employer had the same duty to  
31 bargain collectively over grievances as over the terms of  
the agreement."

32 Although the Court found a violation of 59-1605 (1) (a) R.C.M.  
(now Section 39-31-401 (1)), the language issued by the court

tion charged in this matter.

#### CONCLUSIONS OF LAW

Defendant, Savage Public Schools, Richland County Elementary District #7 and High School District #2, has engaged in an unfair labor practice within the meaning of Section 39-31-401 (5) MCA by its refusal to bargain collectively in good faith with the exclusive representative, Savage Education Association, affiliated with the Montana Education Association.

#### RECOMMENDED ORDER

It is hereby ordered that Savage Public Schools, Richland County Elementary District #7 and High School District #2 shall:

1. Cease and desist from failing to bargain in good faith with the Savage Education Association affiliated with the Montana Education Association.
2. Immediately implement the arbitration proceedings necessary to process the grievances of Dorothy Tone and Connie Underm.
3. Post these FINDINGS OF FACT, CONCLUSIONS OF LAW AND RECOMMENDED ORDER in the usual posting area(s) in a conspicuous manner for a period of not less than thirty (30) days.

#### NOTICE

Pursuant to Rule ARM 24.26.584, the above RECOMMENDED ORDER shall become the FINAL ORDER of this Board unless written exceptions are filed within 20 days after service of these FINDINGS OF FACT, CONCLUSIONS OF LAW, AND RECOMMENDED ORDER upon the parties.



BOARD OF PERSONNEL APPEALS

By Stan Gerke  
Stan Gerke  
Hearing Examiner

CERTIFICATE OF MAILING

I, Janet Jackson do hereby certify and state that on  
the 10 day of April 1988, I did mail a true and correct  
copy of the above FINDINGS OF FACT, CONCLUSIONS OF LAW, AND  
RECOMMENDED ORDER to the following:

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Board of Trustees  
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